

Quarterly Report India

Project:	WINGS
Sub Project:	India
Project-Nr.:	2020 2601 1/DGR0017
Quarter:	2/2022

Change in the project-relevant framework conditions

APMAS submitted a proposal to NABARD for conducting the study on the Status of Self-Reliant Cooperative Acts (SRCA) in 9 states. APMAS also submitted a proposal for conducting study on women FPOs. NABARD proposal review committee had a discussions with APMAS team on SRCA study proposal and provided feedback on the same. The revised proposal on SRCA will be submitted to NABARD in July. The other proposal is in the process of review by NABARDs review committee.

Change in cooperation with other actors

APMAS in partnership with BRLPS and funding support from Ernst & Young Foundation promoting and nurturing of SHGs, and their federations in two blocks of Saran district in Bihar state. The project phase has been ended in March 2022. Hence, APMAS handed over all the SHGs, VOs and CLFs promoted under the project to BRLPS. Meanwhile APMAS submitted a new proposal to E&Y Foundation for supporting 29 CLFs including existing 14 CLFs. APMAS proposed to support CLFs in implementation of Self-Regulation Components.

In the month of April 2022, APMAS has receive approval from the E & Y Foundation for supporting existing 14 CLFs and also support 15 new CLFs for a period of one year. BRLPS also issued an extension letter to additional 15 CLFs. Now APMAS is supporting 29 CLFs in 8 districts of Bihar.

APMAS in partnership with MARI (an NGO working in Jangaon district) with support of DGRV has promoted Rythu Vikasa Federations (FPO federation). Though member FPOs of the federation have limited members and do business in limited ways. Hence, their contribution to the federation towards working capital to invest in business activity and generate income to meet its operational cost is an issue. Hence, facilitating a few business activities at Federation level is taking more time. To support the federation to initiate business activities and support to member institutions, APMAS explored funding opportunities for the federation management cost.

Changes at APMAS

As you aware APMAS has been working as Resource Supporting Agency (RSA) by NABARD, TS. APMAS is providing Capacity Building and Nurturing support to FPOs supported by NABARD in Warangal cluster of Telangna state. The current agreement will be successfully completed by June 2022. As Central Sector Scheme for promotion of 10,000 FPOs. NABARD as one of the implementing agency for CSS, it is discontinue existing support to promoters regarding FPO promotion. In this context, RSA work may not extend. However, promoters are requesting for complete the phase instead of stoping the assistance in the middle of the phase. APMAS waiting for response from APMAS.

Changes in Project Structure

No

Activities carried out/ Talks held

Activities lasting longer than 6 months are listed separately here so that they can be reported on.

1. Conducting National & State Level trainings / cum exposure visits
2. Strengthening of FPO Federations
 - a. Telangana Rythu Producer Company (TRPC) – Visioning, stakeholders consultation & developing business plan

- b. FPO federation in TS & AP
- c. Strengthening of FPOs promoted by APMAS FPOs under CBBO project & POPIs
- 3. Strengthening Cluster Level Federation (CLF - Federation of VOs)
- 4. Facilitating ENABLE network for advocacy and material development

Planned focal points of work in the following quarter

- Conducting National & State level trainings
 - National level training on FPO accounting– 2
 - Developing resource pool – 1
- FPO federations
 - Stakeholders consultations & business plan
 - Support in Dharani FPO General body
 - Jangaon Federation – Board meeting, audit of accounts and planning for General Body meetings of member institutions
 - Karnool federation – initiate business, facilitation of GBs of member FOs
- Initiate work CLFs in Bihar
- ENABLE network
 - Conducting review meeting
 - Finalisation of studies
 - Resource material development
 - Initiate work on SHG federation Awards & National workshop

Planned business trips - ongoing

- A three member team from APMAS Head Office will conduct trainings in Hyderabad.
- A three member team visit FPO federation and CBBO operational area at least two visits per month for conducting trainings, field visits and for review meetings etc.
- One staff from HO will travel to SHG Federation support in other states

The business trip list is always sent to the responsible officers. Appendix Template (xls)

Status on the way to achieving the goal

Here, the performance indicators are reported on a quarterly basis. These must be taken from the impact matrices from the respective application for the respective sub-project and are thus structured differently from project to project. The quarterly reports per sub-project are prepared by the responsible officers according to the application (impact matrix).

India			
	Indicator fulfilment achieved on track on track to a limited extent not achievable	Status: What has been done so far, what activities have been carried out in this regard during the reporting period, are there risks or constraints to meeting the indicator and related performance (at the time of reporting and in the future?) Should the indicator be changed?	Source of verifiability
Project Objective 1 (1.1): Cooperatives in			

<p>selected Asian countries are strengthened as actors of economic development.</p>			
<p>Outcome Indicator: By the end of 2023, 50% of the members will rate the services offered by the FPO model federation as useful.</p>	<p>FPO Federations are in the process of applying licences required for potential business services those can be offered to its members.</p>	<p>TRPC Acceleration and scaling up of TRPC activities, APMAS conducted secondary research, discussion with stakeholders (FPO federations from other states, FPO promoting agencies, Telangana Government Officials). Made a presentation to TRPC board (annexure – 1: PPT).</p> <p>Rythu Vikasa Federation, Jangaon Applied for fertilizer and pesticide license. Received fertilizer license on 21/06/2022 and pesticide license is yet to be received it is pending in the District Agriculture Officer (DAO). Federation doing follow up with DAO office.</p> <p>Ikya Krushi Federation, Karnool: Federation facilitated seed licensing for the member FPOs for procurement of quality seeds in convergence with NHRDF and Dept. of Horticulture which saved the farmers from seed failures. Federation doing follow-up with Mandal Agriculture Office (MAO) and Assistant Director Agriculture (AD, Agri) for seed and fertiliser licenses.</p>	<ul style="list-style-type: none"> • PPT (Annexure 1) • Licence certificate
<p>L1. Federations and central cooperatives are strengthened.</p>			
<p>Indicator 1.1 (1.2.1) Two FPO model associations are registered in Telangana and Andhra Pradesh by the end of 2023.</p>	<p>Done</p>	<p>Kurnool FPO Federation registered Jangaon FPO Federation registered</p>	<p>Registration certificate, Articles of Association & Memorandum of Association</p>
<p>Indicator 2.2 (1.2.2) By the end of 2023, 50% of the members will use</p>	<p>In the process</p>	<p>Ikya Krushi Federation, Karnool:</p> <ul style="list-style-type: none"> • 5 FPOs have joined in federation 	<p>Audit reports GST returns filing Loan sanction letters Training report</p>

<p>the services offered by the two FPO model federations.</p>		<p>by paying share capital.</p> <ul style="list-style-type: none"> • Facilitating and supporting for finishing legal compliances(auditing and GST filing) of member FPOs. • Facilitated two member FPOs to avail loan from Sammunati finance ltd • Members have applied for NABKISAN working capital/term loan and are in process to avail the benefit • Conducted training to BoD on importance of Federation and its benefits • Conducted training to BoD on Sammunati Loan facility, Process, documentation and uses • Training on Marketing and Value-addition with support of a NGO called Center for Sustainable Agriculture (CSA) <p>Rythu Vikasa Federation, Jangaon</p> <ul style="list-style-type: none"> • 12 FPOs paid share capital • Received implements such as taurpalins, sickles, powrah, mulching sheet, Battery sprayer, 2 stroke sprayer, 4 stroke sprayer and warpknit fabrics from Efresh. • Facilitated four FPOs to apply for loans, two got sanctioned and yet to receive money. • As a part of facilitating legal compliances, facilitated internal audit of 13 member FPOs to be completed • Conducted trainings to FPO BoD and CEOs on legal compliance of FPOs and also Gender main stemming in FPOs. 	
<p>Indicator 1.2.3 By the end of 2023, four trainings of trainers on good governance, management information system and business planning have been conducted for the boards and officers of supported</p>	<p>National Level Training on Model SHG Federation</p>	<p>APMAS conducted a 5 day National level training of trainers programs on Model SHG Federations during 31st May to 4th June 2022. 24 participants from 8 promoting institutions including SRLMs from five states are participated in the training. The training is covered good governance practices and systems under Self-</p>	<p>Training report Field visit reports</p>

<p>FPO and SHG federations.</p>		<p>Regulation. Also discussed about legal compliance of SHG federations.</p> <p>APMAS - Bihar team also conducted orientation to 232 Board members and community professional from 14 CLFs on good governance practices of SHG federations. The team also focussed on annual plans preparation, grading of CLFs etc.</p> <p>Around 50 ToTs developed by APMAS also conducted field level trainings to Board member. During the three months 147 VO in 14 CLFs trained on good governance and financial management practices like roles and responsibilities of sub-committees, conducting board meetings, implementation of programs & providing services to members and NPA management etc.</p>	
<p>L 1.3 The internal structures of cooperatives are strengthened.</p>			
<p>Indicator 2.1. (1.3.1) By the end of 2023, 50% of the SHGs and FPOs supported by the project will have properly implemented a business plan and accounting.</p>	<p>In the process</p>	<p>82 FPOs are supported by APMAS under NABARD-RSA program. Out of 82 FPOs, 29 are registered under companies Act. These FPOs are 3 years old age.</p> <p>Out of 82 FPOs, 34 are above 500 members; 24 FPOs are having membership between 300 to 499 membership; 15 FPOs having membership between 200 to 299 and 9 FPO having membership between 100 to 199.</p> <p>75 FPOs which were trained on Accounting & 73 trained on Business Development Plan in the last year. Out of which 37 FPOs have received Rs.0.5 million Business Development grants from NABARD and another 9 submitted proposal. 15 FPOs among 30 trained FPOs also got infrastructure funds from Tribal welfare department (TRICOR) last year itself. Out of which 5 FPOs established Godown cum Custum Hiring Centers with Rs.6 million in 1st phase. Now another 10 FPOs submitted proposal to TRICOR</p>	<p>Sanctioning letters & Meeting report</p>

		<p>through NABARD that was under process.</p> <p>During the current quarter, NABKISAN sanctioned Rs.2 million loan to Dharani FPO. Amount yet to received by Dharani FPO.</p>	
<p>Project Objective 2: The sustainable safeguarding of functioning cooperative systems has been improved.</p>	In the process		
<p>Outcome Indicator (2.1): By the end of 2023, all supported FPO federation will independently prepare audit plans and audit members according to Indian and international standards.</p>	In the process	<p>As a part of facilitating legal compliances at FPO level, APMAS had an agreement with company secretary to facilitate legal compliances of FPOs facilitated by APMAS. However, Jangoan federation appointing their own auditor in upcoming first Annual General Body Meeting. Similarly Karnool Federation has appointed its own auditor.</p>	FPO Federation AGM reports
<p>Indicator 2.3.1 By the end of 2022, relevant stakeholders at the state level are sensitised for the dissemination of the SOC approach including the introduction of a deposit insurance scheme for SHGs and FPOs.</p>	In the process	<p>NRLM being one of the forefront leaders in strengthening the SHG ecosystem in the country, invited SRLMs from all states/UTs for a participatory discussion with APMAS and for taking the Vision 2030 forward into action.</p> <p>The meeting had the team of NRLM, officials from MoRD including the Joint Secretary, SMD/CEO from all State and UT SRLM, and representatives from Enable Network. More than 165 members participated in the meeting.</p> <p>During the meeting APMAS shared the outcomes of National Level Workshop on SHG Federation Vision 2030 and also concept of Sector Own Control Approach or application of Self-Regulation in SHG Federations and FPOs.</p>	Meeting minutes (Annexure – 2)
<p>Indicator 2.4.1 By the end of 2023, all supported FPOs will have implemented an internal rating system and will be properly audited according to Indian and international standards.</p>	In the process	<p>APMAS is facilitating grading of FPOs under NABARD – RSA program. The Grades of FPOs as per NABARD: A Grade – 27 FPOs, B Grade – 35 FPOs, C Grade – 8 and D Grade – 12 FPOs.</p> <p>Similarly, APMAS HO staff oriented, BRLPS team and APMAS, Bihar team on self-assessment of SHG Federations in addition to internal review of</p>	<p>NABARD grading</p> <p>CLF Board meeting minutes</p>

		federations based on limited indicators and rating of SHGs for facilitating bank linkage by using community cadre in 19 SHG federations / CLFs in Bihar and 5 federations in Rajasthan.	
<p>Indicator 2.4.2 By the end of 2023, all FPO and SHG federations supported under the project will have implemented proper internal control mechanisms.</p>	In the process	<p>The trainings conducted by APMAS for FPOs, SHG Federations and their promoters focussed on importance of fund management & protection methods - annual planning budgets, auditing, delegation of authorities and separation of duties,, asset management etc.</p> <p>APMAS team also supporting Cluster Level Federations, FPOs to streamline their accounting, lending policies, management of MIS, recovery of loans, facilitation of sub-committees, cash management etc</p>	FPO & CLF meeting minutes, MIS, review reports, Demand Collection Balance (DCB) reports etc.
<p>Project Objective 3: The local anchoring of cooperative know-how and a corresponding systematic education and training is improved.</p>			
<p>Outcome Indicator (3.1): By the end of 2023, stakeholders relevant to the development of the cooperative sector in Southeast Asian countries will be working more closely together.</p>	Uganda Policy delegation	Government of Uganda’s National Financial Inclusion Strategy (2017-2022) and the Fin scope (2018) Study, Savings Groups are identified as critical to Uganda's financial inclusion and transformation towards Vision 2040. With the support of the Bill and Melinda Gates Foundation, CARE International Uganda engaged the services of Makerere University Business School (MUBS) to assist in the formulation of a policy that will guide Government of Uganda's (GoU’s) efforts in ensuring a vibrant financial sector that incorporates aspirations from the Savings Groups subsector and aligns with GoU's financial inclusion and national development strategies. The involvement of the WECs in this vision to enhance women's participation is intriguing. MUBS is assisting MoFPED in developing the Savings Group policy	ToR (Annexure 3) Visit report

		<p>framework through a consultative and participatory process.</p> <p>In this connection, to seek inputs from APMAS on Self-Help Group approach in India and to add international perspectives in drafting a policy framework with support of APMAS.</p> <p>In this connection, to seek inputs from APMAS based on its experience in the Self-Help Group approach in India to add international perspectives in drafting a policy framework a six member team visited APMAS from Uganda during 1st – 8th May 2021.</p>	
<p>Outcome Indicator (3.2):</p> <p>By the end of 2023, the boards and relevant officers of 60% of all FPOs supported have participated in one of the trainings on relevant cooperative topics offered by APMAS.</p>	In the process	<p>APMAS also conducted trainings to 120 Board members & CEOs drawn from 16 FPOs on legal compliances</p> <p>In addition to above APMAS also started promoting 8 FPOs in Adilabad district under CBBO project of NABARD, Telangana state. During the current period, APMAS conducted training cum exposure visit to 20 Board members and CEO of 4 FPOs.</p>	<p>Training reports</p> <p>NABARD sanction letter</p>
<p>L 3.3</p> <p>Formats for a national and/or regional exchange of expertise are in place.</p>			
<p>Indicator 3.3.1</p> <p>An annual South-South exchange takes place in the form of either an expert forum, a regional conference and/or a study trip or workshop in the project countries.</p>	<p>Not yet initiated due to CARONA guidelines & COVID situation</p>		
<p>L 3.4</p> <p>Components of a systematic training concept offered within the cooperative network system are available.</p>			
<p>Indicator 3.4.1</p> <p>By the end of 2022, DGRV and APMAS have designed two modular training formats on cooperative specialist topics for FPOs.</p>	In the process	<p>As a part of MoU with MANAGE, APMAS and MANAGE jointly conducting capacity building programs for FPOs. APMAS conducted a 03-day online training program on "Value Addition & Post-Harvest Management of Crops" from 18th to 20th May 2022.</p>	<p>Letter of reference from MANAGE</p>

		<p>The participants were from different backgrounds comprising agri-scientists, academicians, technical officers, FPO CEOs, and FPO promoting professionals. Total 35 participants actively participated in the entire program (the registration had 55 participants). To summarize- the participants have given very strong positive feedback on the content, methods, resource persons and sharing of information etc.</p>	
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